

U.S. Update: Navigating Through Market Turmoil

Christopher Condron CEO AXA Financial, Member of AXA's Management Board



Cautionary statements concerning forward-looking statements

Certain statements contained herein are forward-looking statements including, but not limited to, statements that are predictions of or indicate future events, trends, plans or objectives. Undue reliance should not be placed on such statements because, by their nature, they are subject to known and unknown risks and uncertainties. Please refer to AXA's Annual Report on Form 20-F and AXA's Document de Référence for the year ended December 31, 2007, for a description of certain important factors, risks and uncertainties that may affect AXA's business.

In particular, please refer to the section "Special Note Regarding Forward-Looking Statements" in AXA's Annual Report on Form 20-F. AXA undertakes no obligation to publicly update or revise any of these forward-looking statements, whether to reflect new information, future events or circumstances or otherwise.

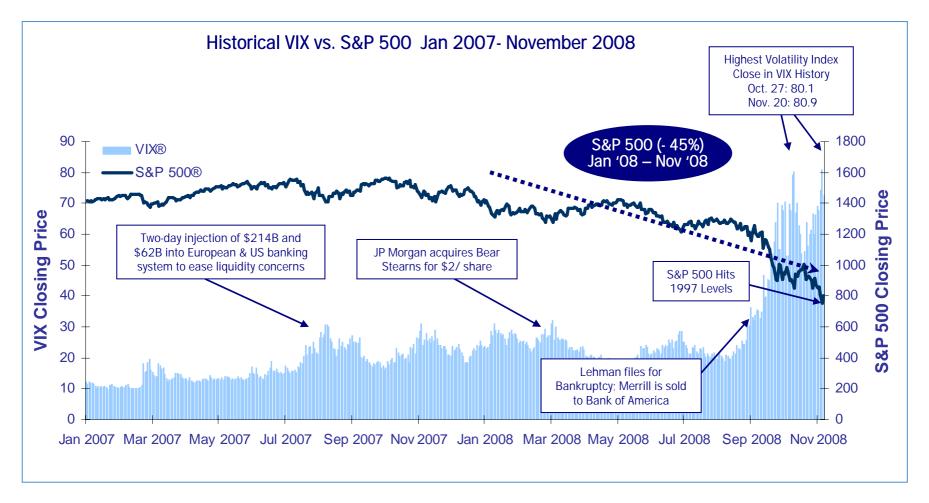
Kip Condron's Agenda

- Current Market Impact
- Actions
- The Next Era in Financial Services



U.S. Market Turmoil

Current Market Impact ■ Actions ■ The Next Era in Financial Services



Source: Chicago Board Options Exchange



Current Volatile markets create significant challenges for US Life Insurers...

 ■ Current Market Impact
 ■ Actions
 ■ The Next Era in Financial Services

AXA Equitable sustainable strategy

- Focused strategy of <u>life insurance</u> (variable life, term, universal life) and <u>retirement and</u> savings products (primarily variable annuities; limited fixed annuities)
- Nationwide individual policyholder base
- Maintain relative balance of mortality and longevity risks
- Strong diversified distribution channels

AXA Equitable is not in businesses that are in turmoil

- Not in investment banking business
- Not in residential mortgage businesses
- Not in GIC or funding agreement business
- No financial institution/ "financial product" businesses
- No securities lending



External Pressures Impact Financials

Current Market Impact Actions The Next Era in Financial Services

Earnings Pressures

Equity Market Declines High Volatility Low Interest Rates

Impact to Company

Earnings

Decline in Separate Account Fees Acceleration of DAC Amortization Lower Investment Income **Technical Margin Decline:**

- Basis
- Volatility

Reduces Profitability of New Sales

Reserves & Capital

Statutory Reserves Increase Increases Required Capital Increases Pension Liability Decline in AB – (significant impact on capital)



ActionsWhat Have We Done?

- Mitigate Basis Risk
- Re-priced 8.0 Product
 - Lower Risk
 - Improve Profitability
- Conservative Investments
- **Significant Expense Cuts**
- **Distribution & Product Focus**



Mitigating Basis Risk for Inforce and New Business

Inforce business

- Replace Fund managers and styles reducing volatility and improving performance
- **Allocation Funds Restructure**
- **Direct Separate Account Funds Restructure**

New business

- Accumulator 8.0
- Accumulator 9.0

New Accumulator 8.0 launched on Nov. 19th

Current Market Impact

Actions The Next Era in Financial Services

New version of 8.0 has an NBV margin of 28%

- Increase the price
- Remove the guarantee withdrawal benefit for life feature
- Max roll-up of 6.0%
- Removed 10 underperforming funds

- Improved Profitability & Lowering Risk Profile
- Removed complexities associated with multiple GMxBs



High Quality Diversified Portfolio

Current Market Impact

Actions The Next Era in Financial Services

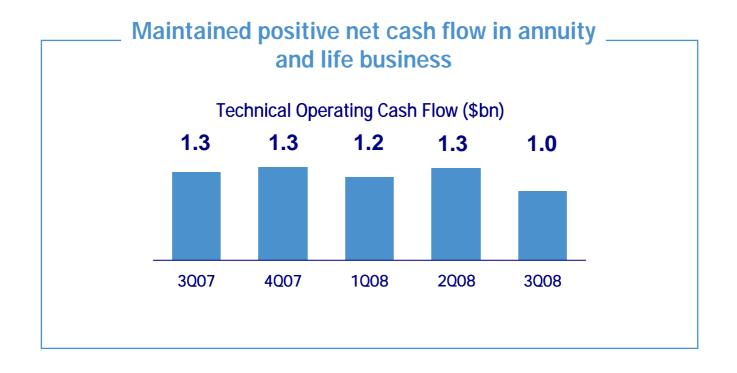
% of Invested Invested **Assets** Assets (\$mm) \$47.9 Billion of Invested Assets* Investment Grade \$35,808 75% Corporates 8% ■ Below Investment Grade \$1,084 2% Corporates Commercial Mtge 8% \$3,650 8% \$1,574 3% Agricultural Mtge 2% 1% ■ Real Estate \$535 **75%** \$1,654 3% Equity Interests Cash & ST \$3,597 8%

^{*}AXA Equitable / MONY Invested Assets as of 9/30/08

Positive Technical Operating Cash Flow

Current Market Impact

■ Actions ■ The Next Era in Financial Services



Significant Expense Reduction Results In Increased Productivity

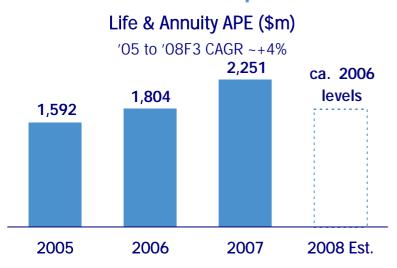
Current Market Impact

Actions The Next Era in Financial Services

Overall strategy drove financial results through 2007 while our expense base has remained relatively flat

2005

2006



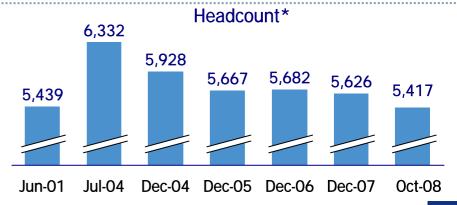


2007

2008 Est.

Gross Economic Expenses (\$m)

- AXA Equitable has leveraged its operations following the acquisition of MONY in 2004.
- Fully loaded headcount related expenses represent over 50% of overall expense base.



^{*} Headcount reflects Insurance Operations; excludes AXA Corp Solutions, AXA Tech, Enterprise and wholesalers



2009 Run

Rate

Core Pillars of Distribution Remain Strong

Current Market Impact

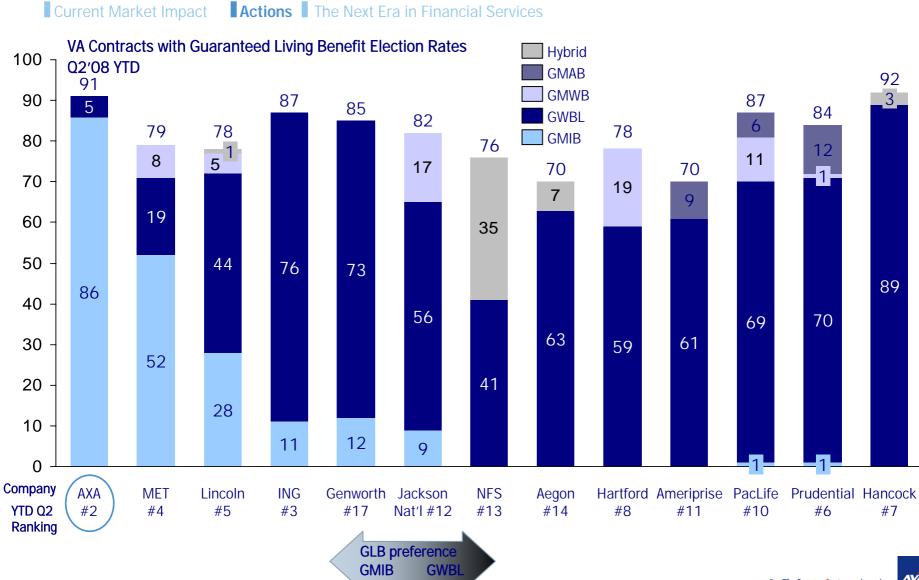
Actions The Next Era in Financial Services

Wholesale: Wholesale: Retail: Wholesale: Wholesale: Corporate Channel **Financial Broker/Dealers AXA Advisors Banks AXA Partners** Market **Planners** & Wirehouses Life Insurance **Products** Variable Annuities Variable Annuities Variable Annuities Variable Annuities Variable Annuities Life Insurance **Fixed Annuities Fixed Annuities Fixed Annuities** Today... **Fixed Annuities** Crossings Rank - 9M08 #3 (VA) #3(VA) #16 (Life) #5 (VA) #8 (VA) Institutional 6.0% Market Share* 11.2% 2.2% 8.0% 10.3% Sales VA VA Life VA VA **Fortune** First Year Sales* \$4.4 bn \$2.6 bn \$97 mm \$1.9 bn \$1.6 bn 1000 9M08* -6% +2% -67% -23% -18% Companies **YOY Growth**



^{*} Source: VARDS; Includes internal replacements LIMRA; Annualized Premiums only; excludes drop-in premiums.

AXA Equitable Focusing GMIB Sales



GMXBs: Long Term Viable Products

Current Market Impact

Actions The Next Era in Financial Services

GMIB

- Provides Guaranteed Minimum Income for Life, regardless of underlying account performance
 - After waiting period (10 years), policyholder can elect to annuitize
- Guaranteed income is based on greater of account value (AV) applied to current annuitization rates or accumulated benefit applied to guaranteed annuitization factors
- Benefit base reset to AV annually up to age 80

GWBI

- Provides Guaranteed Withdrawals for Life. regardless of underlying account performance
- Withdrawal rate based on policyholder age at first withdrawal
- Benefit base reset to AV annually for life
- Joint-life options available

- Long-term payout advantage
- Controlled Liquidity risk
- Low Annuitization Rates
- Limited Option for policyholder behavior

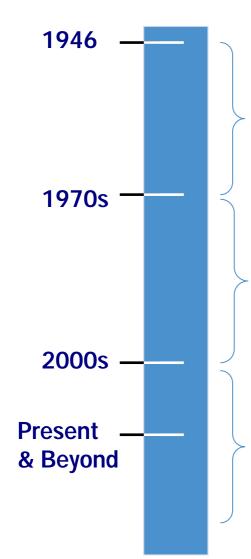
Increased exposure to policyholder behavior



The Next Era of Financial Services

Current Market Impact

Actions The Next Era in Financial Services



Era of the Banking Industry

- People saved but weren't investors
- Savings accounts passbooks
- Bought stocks and held
- Defined-Benefit Plans Supplemented SSI

Era of the Asset Management / Mutual Funds

- Savers Becoming Active Investors
- 401(k) & money markets lead to Mutual Fund domination

Opportunity for the Era of the Life Insurers

- Offering Simplicity in Managing Retirement Investments
- Offer guarantees to Boomers & Gen X Families
- Strength not in the Guarantee, but the Guarantor

Guarantees Inspires Trust From Consumers

Current Market Impact Actions The Next Era in Financial Services



Opportunities for Life Insurers

Current Market Impact

Actions The Next Era in Financial Services

Need for Innovation

- Crossings
- In-Plan Guarantees
- Address the Need for Permanent Life
 - Generation X with families
- **Better & More Robust Risk Management**
- **Regulatory Opportunities**
 - More Transparency
 - Optional Federal Charter





